



# The Real Estate Roundtable

## 2024 State of the Industry Meeting

**JANUARY 23 & 24, 2024**

### **A G E N D A**

#### **Monday, January 22**

*RER Board of Directors will meet as previously communicated*

#### **Tuesday, January 23**

*InterContinental Washington, DC – The Wharf  
801 Wharf Street, SW, Washington, DC*

**7:30 AM**      **Welcome Breakfast**  
*(Waterside Ballroom 1 & 2, 2<sup>nd</sup> Floor)*

**John F. Fish**  
Chairman & CEO, SUFFOLK  
Chair, The Real Estate Roundtable

**8:30 AM**      **Seeking Policy Solutions to Big Issues: Climate, Housing,  
Trade**

*Special Guest:*      **The Honorable Ron Wyden (D-OR)**  
Member, United States Senate  
Chair, Senate Finance Committee  
Vice Chair, Joint Committee on Taxation  
Member, Senate Committees on Budget; Energy and Natural  
Resources; and; Select Intelligence

*Moderator:*      **Jeffrey D. DeBoer**  
President and Chief Executive Officer, The Real Estate Roundtable

**9:15 AM**      **The Roundtable's Credit and Capital Focus**

*Presenter:*      **Clifton E. (Chip) Rodgers, Jr.**  
Senior Vice President, The Real Estate Roundtable



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**Tuesday, January 23 (continued)**

**9:30 AM FED Policy Actions: What's Next?**

*Special Guest:* **Randal K. Quarles**  
Chairman, The Cynosure Group  
former Vice Chairman, Federal Reserve System (2017-2021)

*Moderator:* **Debra A. Cafaro**  
Chairman & CEO, Ventas, Inc.  
Immediate Past Chair, The Real Estate Roundtable

**10:30 AM Thoughts on Select Markets: Multifamily, Retail, Hospitality**

*Presenters:* **Thomas W. Toomey**  
Chairman and CEO, UDR

**Jodie W. McLean**  
Chief Executive Officer, EDENS

**Michael H. Lowe**  
Co-CEO, Lowe

**11:00 AM Addressing U.S. Housing Challenges: What Can Be Done?**

*Special Guest(s):* **The Honorable Shaun Donovan**  
CEO and President, Enterprise Community Partners  
former U.S. Secretary of Housing & Urban Development and Director  
of the U.S. Office of Management and Budget

**The Honorable Maggie Hassan (D-NH)**  
Member, United States Senate  
Member, Senate Committees on Finance; Health, Education, Labor  
and Pensions; Homeland Security and Governmental Affairs; Veterans  
Affairs; and, Joint Economic Committee

*Moderator:* **Kathleen McCarthy**  
Global Co-Head of Blackstone Real Estate, Blackstone  
Chair-Elect, The Real Estate Roundtable



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**Tuesday, January 23 (continued)**

### **11:45 AM Revitalizing Downtowns**

*Special Guest:* **The Honorable Debbie Stabenow (D-MI)**  
Member, United States Senate  
Chair, Senate Committee on Agriculture, Nutrition and Forestry  
Member, Senate Committees on Budget; Environment and Public Works;  
Finance; and, Joint Committee on Taxation

*Moderator:* **Robert S. Taubman**  
Chairman, President & CEO, Taubman Centers, Inc.  
Chair Emeritus, The Real Estate Roundtable

### **12:30 PM Members and Guests Lunch** *(Waterside Ballroom 1 & 2, 2nd Floor)*

### **1:00 PM The Current State of US Politics**

*Special Guest(s):* **Anna Palmer**  
Co-Founder, Punchbowl News

**Jake Sherman**  
Co-Founder, Punchbowl News

### **2:00 PM Thoughts on Select Markets: Industrial, Office**

*Presenters:* **Dan Letter**  
President, Prologis

**Owen D. Thomas**  
Chairman & CEO, BXP

### **2:15 PM The Roundtable's Tax Focus**

*Presenter:* **Ryan McCormick**  
Senior Vice President & Counsel, The Real Estate Roundtable



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**Tuesday, January 23 (continued)**

**2:30 PM Foreign Investment in U.S. Real Estate: Tax Policy, Risks and Opportunities**

*Moderator:* **David Friedline**  
Partner, Deloitte Tax LLP

*Participants:* **Adam Gallistel**  
Managing Director, GIC Real Estate

**Steve Hason**  
Managing Director, Head of Americas Real Assets  
APG Asset Management US Inc.

**Max O'Neill**  
Managing Director, Blackstone

**3:30 PM What's in Front of Congressional Tax Writers: 2024 and Beyond**

*Special Guest(s):* **Mark Roman**  
Staff Director, Republican Majority  
House Ways and Means Committee

**Joshua Sheinkman**  
Staff Director, Democrat Majority  
Senate Finance Committee

**4:30 PM The Supreme Court Question: Realization or Not?**

*Presenter:* **Donald B. Susswein**  
Principal, RSM US LLP

**5:00 PM Closing Comments and Conversation**

**John F. Fish**  
Chairman & CEO, SUFFOLK  
Chair, The Real Estate Roundtable



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## 2024 State of the Industry Meeting

### Tuesday, January 23 (continued)

#### **6:00 PM Members and Guests Reception**

*(Waterside Ballroom 3, 2nd Floor)*

#### **7:00 PM Dinner**

*(Waterside Ballroom 1 & 2, 2nd Floor)*

*Special Guests:* **The Honorable Joe Manchin, III (D-WV)**  
Member, United States Senate  
Member, Senate Committees on Appropriations; Armed Services;  
Energy and Natural Resources; and, Veterans Affairs

**Michael Milken**  
Chairman, The Milken Institute

*Moderator:* **Jeffrey D. DeBoer**  
President & Chief Executive Officer, The Real Estate Roundtable

### Wednesday, January 24

*InterContinental Washington, DC – The Wharf*  
*801 Wharf Street, SW, Washington, DC*

#### **7:30 AM Members and Guests Breakfast**

*(Waterside Ballroom 1, 2<sup>nd</sup> Floor)*

#### **8:05 AM Welcoming Comments**

**Jeffrey D. DeBoer**  
President and Chief Executive Officer, The Real Estate Roundtable

#### **8:15 AM The Roundtable Sustainability & Security Focus**

*Presenters:* **Duane J. Desiderio**  
Senior Vice President & Counsel, The Real Estate Roundtable

**Clifton E. (Chip) Rodgers, Jr.**  
Senior Vice President, The Real Estate Roundtable



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### Wednesday, January 24 (continued)

**8:30 AM**

**Discussion: Sustainability**

*(Waterside Ballroom 1, 2<sup>nd</sup> Floor)*

*SPAC Chair:*

**Anthony E. Malkin**

Chairman, President and CEO, Empire State Realty Trust, Inc.

*SPAC Vice Chair:*

**Ben Myers**

Senior Vice President, Sustainability, BXP

**8:30 AM**

**Discussion: Homeland Security Task Force (HSTF)  
and Risk Management Working Group**

*(Waterside Ballroom 2-3, 2<sup>nd</sup> Floor)*

*HSTF Co-Chairs:*

**Amanda S. Mason**

Executive Director, Global Intelligence, Related Companies

**Keith Wallace**

VP, Global Safety & Security, Marriott International

**12:00 PM**

**Closing Comments and Conversation**

**Jeffrey D. DeBoer**

President and Chief Executive Officer, The Real Estate Roundtable

**12:15 PM**

**Members and Guests Lunch**

*(Harbor Room, 2<sup>nd</sup> Floor)*

**1:30 PM**

**Special Session: EPA Energy Star Workshop**

*(Waterside Ballroom 1, 2<sup>nd</sup> Floor)*