



The Real Estate Roundtable

2026 State of the Industry Meeting

JANUARY 21 & 22, 2026

A G E N D A

Wednesday, January 21

*InterContinental Washington, DC – The Wharf (Waterside Ballroom 1, 2nd Floor)
801 Wharf Street, SW, Washington, DC*

8:00 AM

Breakfast

(Waterside Ballroom 1,2 & 3, 2nd Floor)

Informal breakfast for all attendees and time to informally dialogue with Roundtable colleagues

8:30 AM

Joint Real Estate Capital Policy Advisory Committee (RECPAC) and Research Committee

RECPAC Co-Chair:

Bryan McDonnell

Managing Director, Chair of Global Debt & Agriculture
PGIM Real Estate

RECPAC Co-Chair:

Rex E. Rudy

Executive Vice President and Head of Commercial Real Estate
US Bank Commercial Real Estate

RECPAC Co-Chair:

Miriam Shaw Wheeler

Managing Director
Goldman, Sachs

Research Chair:

Spencer Levy

Global Chief Client Officer and Senior Economic Advisor
CBRE

8:15-9:30 AM RER Administrative Committee Meeting

9:30-11:30 AM RER Board of Directors Meeting

(Administrative Committee and Board Members will meet as previously communicated)



The Real Estate Roundtable

2026 State of the Industry Meeting

Wednesday, January 21 (continued)

12:00 PM **State of the Industry Meeting (Lunch and General Session)**
(Waterside Ballroom 1 & 2, 2nd Floor)

12:45 PM **Welcome**
Kathleen McCarthy Baldwin
former Global Co-Head of Blackstone Real Estate, Blackstone
Chair, The Real Estate Roundtable

1:15 PM **Tax Policy – Looking Back and Ahead**
Special Guest: **The Honorable Jason Smith (R-MO)**
Chairman, House Committee on Ways and Means
Member, United State House of Representatives

Moderator: **Jeffrey D. DeBoer**
President & Chief Executive Officer, The Real Estate Roundtable

1:45 PM **Political Power Rankings**
Special Guest: **Mark Halperin**
The Editor-in-Chief of the 2WAY video platform and the host
of “Next Up”

2:30 PM **Housing, Banking and Monetary Policy**
Special Guest: **The Honorable Andy Barr (R-KY)**
Member, House Committees on Financial Services and Foreign
Affairs
Member, United State House of Representatives



The Real Estate Roundtable

2026 State of the Industry Meeting

Wednesday, January 21 (continued)

3:00 PM

The Economy and Affordability

Special Guest:

The Honorable Mike Lawler (R-NY)

Member, House Committees on Financial Services
and Foreign Affairs

Member, United States House of Representatives

Moderator:

Jeffrey D. DeBoer

President & Chief Executive Officer, The Real Estate Roundtable

4:00 PM

U.S. Macro Economic and Fiscal Outlook

Special Guest:

Philip L. Swagel

Director, Congressional Budget Office

Moderator:

Ryan P. McCormick

Senior Vice President & Counsel, The Real Estate Roundtable

5:00 PM

Adjourn

6:00 PM

Reception

(Waterside Ballroom 3, 2nd Floor)

7:00 PM

Dinner

(Waterside Ballroom 1 & 2, 2nd Floor)

Special Guest:

The Honorable Hakeem Jeffries (D-NY)

House Minority Leader

United States House of Representatives



The Real Estate Roundtable

2026 State of the Industry Meeting

Thursday, January 22

*InterContinental Washington, DC – The Wharf
801 Wharf Street, SW, Washington, DC*

8:00 AM

Breakfast

(Waterside Ballroom 1,2 & 3, 2nd Floor)

Informal breakfast for all attendees and time to informally dialogue with Roundtable colleagues

8:30 AM

Tax Policy Advisory Committee (TPAC)

(Waterside Ballroom 1, 2nd Floor)

TPAC Chair:

Joshua M. Parker

Chairman & Chief Executive Officer, Ancora L&G

TPAC Vice Chair:

David Friedline

Partner, Deloitte Tax LLP

8:30 AM

Homeland Security Task Force (HSTF)

(Waterside Ballroom 2, 2nd Floor)

HSTF Co-Chairs:

John Giacalone

VP, Global Safety and Security, Hilton Worldwide

Amanda S. Mason

Executive Director, Global Intelligence, Related Companies

8:30 AM

Sustainability Policy Advisory Committee (SPAC)

(Waterside Ballroom 3, 2nd Floor)

SPAC Chair:

Anthony E. Malkin

Chairman and CEO, Empire State Realty Trust, Inc.

SPAC Vice Chair:

Tamara Chernomordik

VP, Corporate Responsibility, Kimco Realty Corporation

12:00 PM

Lunch

(Waterside Ballroom 1,2 & 3 and Harbor Room, 2nd Floor)

Informal lunch for all attendees and time to informally dialogue with Roundtable colleagues