

AGENDA

Wednesday, May 28

The Waldorf Astoria 1100 Pennsylvania Avenue, NW Washington, DC

8:30 AM Joint Real Estate Capital Policy Advisory Committee (RECPAC)

and Research Committee

(Salon A)

RECPAC Co-Chairs: Bryan McDonnell

Managing Director, Chair of Global Debt & Agriculture

PGIM Real Estate

Rex E. Rudy

Executive Vice President and Head of

Commercial Real Estate

US Bank Commercial Real Estate

Miriam Shaw Wheeler

Managing Director, Goldman, Sachs

Research Chair: Spencer Levy

Global Chief Client Officer & Senior Economic Advisor

CBRE

9:00-9:30 AM RER Administrative Committee Meeting

9:30-11:30 AM RER Board of Directors Meeting

(Administrative Committee and Board Members will meet as previously communicated)

Wednesday, May 28 (continued)

12:00 PM Annual Meeting (Lunch and General Session)

(Salon B-C)

Welcome - Overview of the Meeting

Kathleen McCarthy

Global Co-Head of Blackstone Real Estate, Blackstone

Chair, The Real Estate Roundtable

1:15 PM Nominating Committee Report: Election of FY 2026 Board

of Directors and Policy Advisory Committee Officers

Geordy Johnson

CEO, The Johnson Group

Chair, FY2026 Nominating Committee

1:30 PM Inside Scoop: Roundtable Policy Priorities

Jeffrey D. DeBoer

President and Chief Executive Officer, The Real Estate Roundtable

2:00 PM The Administration's Tax, Trade and Deregulatory Agenda

Special Guest: The Honorable Kevin Hassett

Director, National Economic Council

Moderator: Ray W. Washburne

Chairman, Gillon Property Group

2:50 PM B R E A K



Wednesday, May 28 (continued)

3:00 PM Washington & the World: The New Geopolitics of Great Power

Competition: Part 2

Special Guest: John Sitilides

Geopolitical Strategist, Principal, Trilogy Advisors LLC

National Security Senior Fellow, Foreign Policy Research Institute

4:00 PM Navigating the Current Real Estate Investment Landscape

Special Guest: Martha Gimble

Executive Director, The Budget Lab, Yale University

Moderator: **Hessam Nadji**

President and CEO, Marcus & Millichap

Panelist: Jonathan Pollack

President, Starwood Capital Group

5:00 PM Adjourn

6:00 PM Reception

(Ballroom Foyer)

7:00 PM Dinner

(Salon A)

Politics with A Punch: Insights on Today's Top Policy Developments

Special Guest: Anna Palmer

Founder & CEO of Punchbowl News

Former Co-Author of POLITICO Playbook



Thursday, May 29

The Waldorf Astoria, 1100 Pennsylvania Avenue, NW, Washington, DC

8:30 AM Homeland Security Task Force (HSTF)

(Salon A)

HSTF Chair: Amanda S. Mason

Executive Director, Global Intelligence, Related Companies

8:30 AM Sustainability Policy Advisory Committee (SPAC)

(Salon C)

SPAC Chair: Anthony E. Malkin

Chairman and CEO, Empire State Realty Trust, Inc.

SPAC Co-Vice Chairs: Ben Myers

Vice President, Sustainability, BXP

Katie Rothenberg

Vice President, ESG. Avalon Bay Communities, Inc.

8:30 AM Tax Policy Advisory Committee (TPAC)

(Salon B)

TPAC Chair: Joshua M. Parker

Chairman & Chief Executive Officer, Ancora Group Capital

TPAC Vice Chair: **David Friedline**

Partner, Deloitte Tax LLP

12:00 PM Lunch

(Adams/Kennedy Room)

Informal lunch for all attendees and time to informally dialogue with Roundtable colleagues