



The Real Estate Roundtable

TAX POLICY ADVISORY COMMITTEE MEETING

*InterContinental Hotel – the Wharf
Waterside Ballroom, 2nd Level
801 Wharf Street, SW
Washington, DC*

Thursday, January 22, 2026

AGENDA

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| 8:00 – 8:30 AM | Breakfast |
| 8:30 – 8:40 AM | Welcome
Joshua Parker, Ancora L&G (TPAC Chair)
David Friedline, Deloitte (TPAC Vice Chair)
Ryan McCormick, RER Senior Vice President & Counsel |
| 8:40 – 9:00 AM | Opportunity Zone Developments and Roundtable Advocacy
Orla O'Connor, KPMG
Michael McMahon, KPMG |
| 9:00 – 9:45 AM | Reforming Partnership Taxation
Sarah Schaefer, Chief Tax Advisor, Senate Finance Committee Democratic Staff
Emily Acker, Legislation Tax Accountant, Joint Committee on Taxation
Kimberly Arndt, PwC
Ryan McCormick (<i>moderator</i>) |
| 9:45 – 10:35 AM | Interview with Tom Barthold, Chief of Staff, Joint Committee on Taxation
Joshua Parker (<i>moderator</i>) |
| 10:35 – 10:50 AM | Break |
| 10:50 – 11:35 AM | A View from Treasury
Kevin Salinger, Deputy Assistant Secretary of Treasury for Tax Policy
David Friedline (<i>moderator</i>) |
| 11:35 – 12:15 PM | Inbound Real Estate Investment: Tax Policy Developments
Nicholas Gianou, Skadden Arps
Isaac Wheeler, Sullivan & Cromwell
Adam Feuerstein, PwC (<i>moderator</i>) |
| 12:15 PM | Committee lunch |